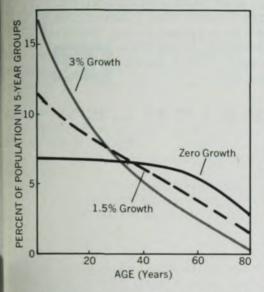
# letters

(41), which indicate a progression of "older" creative work as the research becomes more applied. Similarly, among the physicists, the experimentalists are five years older than their theoretical colleagues. It would appear clear that theoretical brilliance is less and empirical experience more of a factor in the success of businessmen and politicians than of physicists. An



Hypothetical age distributions under steady state with various rates of growth. The growth rates indicated are in percent per Figure 2 vear.

older average age of creativity clearly improves the desirability of a stationary population as opposed to a growing one, as is evident from figure 2. Of course, there are some areas in which the earlier years are most creative; athletics is an obvious example. But, considering the entire spectrum of innovative activities, fears that the age distribution of a stationary population will bring stagnation due to fewer creative people appear unjustified.

Several valuable discussions with Alan Sweezy and constructive comments from Harriet Zuckerman are gratefully acknowledged. This work was supported, in part, by the Caltech Population Program.

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# Insecurity in industrial jobs

Gertrude Scharff-Goldhaber (February, page 9) has vividly and sympathetically described the plight and frustration experienced by many physicists, who, after a short career, are squeezed out of academic positions. This description is followed by many suggestions aimed at improving employment prospects.

I wish to draw attention to the fact that entirely similar problems exist for industrial physicists. Also at least one of the escape routes mentioned by Scharff-Goldhaber, that into medicine, is blocked by nearly insurmountable obstacles. Finally, I shall add some proposals of my own.

Let me start by briefly describing certain problems in the industrial employment of physicists. The managers of various industrial and semi-industrial laboratories have recently become concerned about increases in the average age of their technical staff. It has been advocated1 that average age must be kept down in order to ensure vitality and productivity adequate for institutional survival. In addition, steps to achieve this goal have been proposed and apparently are being implemented.1

It is the nature of things that it is the older physicist who must pay the price.2 My experience leads me to believe that this trend will develop into a major problem for industrial physicists. I am sure that any escape of academic physicists into industry is difficult; even if at first successful, it is bound to be a short-term solution.

I believe that the problem is serious enough to warrant the suggestion that an appropriate study be made of possible discrimination on account of age in the employment of physicsts. There is a Federal Law prohibiting such discrimination and this law is just as valid as that which prohibits discrimination on account of race. Any enforcement of that law, difficult as it may be, will be an important aid in alleviating some of the consequences of the present employment crisis.

Escape of physicists into medical careers is extremely difficult, if it is understood that a medical career is meant to imply any medical or dental practice. I have thoroughly explored this avenue and found that, even if all the necessary premedical requirements have been completely fulfilled, the doors to appropriate training remain closed. The reasons have been best summarized by a senior admissions officer at NYU medical school and are as follows:

Age at entry is higher than usual and results in less service returned to the medical profession. This decreases the return upon dollars invested in education by the school in question.

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It is difficult to judge the qualifications of an individual from his performance in the required premedical subjects, since he already has had extensive scientific training.

The motivation of any individual who wishes to change careers late in life must be seriously questioned. Such questioning must be even more penetrating should the attempted change coincide with employment difficulties.

I shall leave it to the reader to judge how much of this reasoning might be applied to physicists seeking careers outside of their chosen profession.

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2. G. Rohringer, Research Management (to be published).

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The conclusion drawn with alarm by Nathan Dean (May, page 9) from his analysis of the future supply and demand of physicists that "we are facing a serious decline in graduate enrollment in physics" unless corrective measures are taken, highlights a basic conflict in the physics community. For the purpose of this discussion, I include industrial physicists in that community, although I recognize that this is not the sense with which it usually is understood in Physics Today.

For tenured university physicists, the major threat to job security is a reduction in physics students. Obviously, it is in their best interests to encourage as many students as possible to take physics. For the industrial physicist, one major threat to job security is an increase in graduates. Obviously, they would hope that the number of graduates decreased. On this most basic point, the two halves of the physics community are enemies.

Many of my university friends have denied this and accused me of overreacting to the recent shortage of industrial positions. They are quick to point out that their students are receiving attractive offers from industry and that this must mean that industry has again recognized a need for continually expanding research programs. Unfortunately, what they cannot accept is that in many cases, the new graduate is at least indirectly taking the place of an older physicist. Industry does not operate on a tenure system. When younger, competent people are available at lower salaries than older, competent people, the possibility of increased cost effectiveness does not escape industrial management. Within the university tenure system, this element of competition is absent.

I do not know any instances in which older physicists have been replaced directly by younger physicists. However, two indirect methods are commonplace. New programs are initiated or expanded by hiring fresh PhD's while older programs, possibly in another group, division, and so on are phased out with subsequent layoff of experienced people. The two events may not be done consciously; that is, it is not part of an extermination plan, but the effect on the older physicist is the same. The second follows from the first. Once laid off, the older higherpriced physicist competes against the new graduates for his livelihood. From the most practical point of view, it would obviously be easier for him to find a new job if there were fewer new graduates.

The conflict between the university community and the industrial community will not be resolved easily. One solution would be for industry to grant tenure, but we all recognize the impracticability of expecting that. Another would be for universities to eliminate tenure, but we all recognize the heresy in asking that. The only hope then may be for those who enjoy the security of tenure to accept fully the responsibilities encumbent upon them, particularly their responsibilities to the entire physics community.

WILLIAM D. DOYLE.
Dresher, Pennsylvania

### Year later at Wilkes-Barre

Last October my letter titled "Help for Hurricane Victim" (page 13) described the losses suffered by our physics department in the flooding on 23 June 1972 caused by Hurricane Agnes.

One year later, we are more than "back on our feet." We owe a great deal of thanks to so many people that we ask to be forgiven if by some oversight we have failed to send a letter of appreciation.

To everyone, from that certain Nobel Prize winner and other famous physicists to those as-yet-unheard-of graduate students who sent us journals and textbooks, from outstanding physics departments to the not-so-well-known that sent equipment and books, from the industrial giants to the government-operated research laboratories that donated in the same spirit and especially to those farsighted government officials who came to our aid in the noblest manner, we extend our warmest and most sincere appreciation.

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